

Fail-Safe Management: Five Rules to Avoid Project Failure



The decision to look at failures for answers is a bold one. Policy makers, planners and implementers have a tendency to look through prisms of success in framing working policies, programs and results when justifying them. Despite this, we still tend to address failures indirectly by looking at risk, critical success factors, unintended outcomes or consequences, and negative impacts to name a few. As the authors say, while success is desirable and we plan for it, failures are inevitable and we seldom plan to mitigate them. The authors have clearly emphasized the need to look at failures in an integrated manner by building them into the planning and budget process while at the same time identifying monitoring points for early detection that will provide critical information for timely intervention. Failures are real, and we must plan to face them when they emerge. This book will offer the necessary insight to managers.

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